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Paul D. Manson *fonds*

R11222

Finding Aid No. MSS2383 / Instrument de recherche no MSS 2383

Prepared in 2005 by Judi Cumming for the Economic and Governance Archives.	Préparé en 2005 par Judi Cumming pour les Archives sur l'économie et la gestion publique.
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Biographical sketch of Paul D. Manson

General Paul D. Manson of Trail, B.C. was born on 20 August 1934, the son of Mr. and Mrs. R.E. Manson. He received his secondary education in Pembroke, Ontario. In 1952, he joined the Royal Canadian Air Force Regular Officer Training Plan and attended Canadian Services College, Royal Roads at Victoria, B.C., and the Royal Military College (RMC), Kingston, Ontario. Upon graduation from RMC in 1956 he was awarded the Sword of Honour. He entered Queen's University in September 1956 and obtained a Bachelor of Science Degree in electrical engineering in May 1957. In that same year, he married Margaret Catherine Nickel, a registered nurse and the daughter of Mr. and Mrs. O.H. Nickel of Kemptville. They have four children.

During the summers throughout this academic period he undertook pilot training at various RCAF flying schools in Canada and received his pilot's wings in 1957. Beginning in March 1958, after advanced flying training, he flew CF-100 jet interceptor aircraft for two years with 440 All-Weather Fighter Squadron based at Zweibrücken, Germany. From there he went to Metz, France where he served as a member of the air operations staff of 1 Air Division Headquarters. During this overseas tour of duty he qualified as a fighter weapons instructor on the F-86 Sabre jet aircraft. As a post war fighter pilot, Manson spent many years flying with Canadian squadrons in France and Germany as part of Canada's contribution to NATO.

He returned to Canada in July 1962 to attend the one-year Aerospace Systems Course at Central Navigation School, Winnipeg. He was then assigned to Air Force Headquarters, Ottawa and served as a systems analysis officer in the Operational Research Directorate until September 1966.

After attending Canadian Forces Staff College in Toronto from 1966 to 1967 he underwent training on the CF-104 Starfighter aircraft at CFB Cold Lake, Alberta. He was appointed Lieutenant-Colonel in June 1968 and returned to Germany as Commanding Officer at 441 Reconnaissance Squadron based at Lahr. In June 1969 he was appointed Chief Operations Officer at 1 Fighter Wing, also at Lahr. In 1970, he assumed the position of Senior Staff Officer, Operations, Plans and Intelligence at the Headquarters of the newly formed Canadian Forces Europe in Lahr.

Manson was appointed Colonel in June 1972 and served as Executive Assistant to the Chief of the Defence Staff at National Defence Headquarters, Ottawa until July 1973. He was then selected to attend National Defence College, Kingston, and upon graduation was named Base Commander, CFB Chatham, N.B. Two years later he and his family moved to Quebec City to attend the Federal Bilingual and Bicultural Development Program.

On 7 March 1977 he returned to National Defence Headquarters as Program Manager of the New Fighter Aircraft Program in the rank of Brigadier-General, remaining in that assignment through to the selection of the CF-18 as Canada's new fighter aircraft for the Canadian Air Force three years later. In June 1980 he was appointed to the Order of Military Merit in the grade of Commander in recognition of conspicuous merit and exceptional military service.

In April 1980 he was named Commander of 1 Canadian Air Group with headquarters at Lahr, Germany, a position he held until returning to Canada to take up his duties as Chief of Air Doctrine and Operations at NDHQ, Ottawa, in the summer of 1981 in the rank of Major-General. He was promoted to the rank of Lieutenant-General in the summer of 1983 and took up his duties as Commander, Air Command, based in Winnipeg, Manitoba on 19 August 1983. General Manson was named Assistant Deputy Minister for Personnel at National Defence Headquarters, Ottawa in June 1985.

On 11 July 1986, he was promoted to General and Chief of the Defence Staff, a position that he held until his retirement in 1989, culminating a 38-year career in the RCAF and the Canadian Forces. During his tenure as CDS he was a member of the NATO Military Committee and served as its president from 1988 to 1989. He was CDS during the formulation of the 1987 Defence White Paper and toured extensively meeting with foreign and allied senior military and political leaders on a regular basis.

Following his retirement from the Canadian Forces, General Manson held executive positions at Unisys Defence Systems, Paramax, Loral Canada and Lockheed Martin Canada. He retired from the latter in 1997 as chairman of the board. During his tenure at Paramax, he oversaw the awarding of the government contract to produce the EH-101 helicopter as the successor to the Sea King helicopter fleets and Labrador fleets. The contract was cancelled by the Liberals under Jean Chretien in 1993. He served a term as Chairman of the Aerospace Industries Association of Canada and received the C.D. Howe Award from the Canadian Aeronautics and Space Institute in 1992 for leadership in the field of Canadian aeronautics.

During the 1991 Gulf War, General Manson attained national renown for his commentary as a military analyst with Peter Mansbridge on the CBC-TV national news. He was awarded honorary doctorates from Royal Roads Military College and from the Royal Military College of Canada. In 1998, he agreed to serve as volunteer chairman of 'Passing the Torch,' the Canadian War Museum's fundraising arm. Since 2001 he has been a member of the Board of Trustees of the Canadian Museum of Civilization Corporation, the War Museum's parent body and he chairs the building committee for the new Canadian War Museum. He was named an Officer of the Order of Canada in 2002 and received the Vimy Award on 21 November 2003.

General Manson is an accomplished musician and an amateur astronomer. He has studied museology and Egyptian hieroglyphics.

Scope and content of the fonds

Fonds consists of demi-official and personal records pertaining to the military and business careers of General Paul D. Manson. Major areas of documentation include his role as Chief of the Defence Staff in the Department of National Defence, Commander of Air Command, his work as program manager of the New Fighter Aircraft project which produced the CF-18 fighter aircraft, and his role, post retirement, in seeking to replace the Sea King Helicopters with the EH-101 Helicopter.

The textual records consist primarily of correspondence, speeches, agendas, diaries and related material as well as organized press clippings and a scrapbook. The photographic record consists of photograph albums and separate photographs documenting Paul Manson's life from childhood to early adulthood, his marriage to Margaret Nickel and the various phases of his military career from fighter pilot to Chief of the Defence staff. In addition, there are videotapes and audio tapes of news programmes and interviews relating to the EH-101 Helicopter project. Most of them were conducted in the French language during the period 1992-1993.

Note on the finding aid

The finding aid follows the intellectual arrangement of the series of the Paul D. Manson fonds. Therefore, the first two columns containing volume and file numbers are not in numerical sequence.

The finding aid does not include a description of the contents of the audio-visual records.

Paul D. Manson *fonds*

R11222

Container	File	File Title	Date
<u>Biographical and Early Military Career</u>			
18	1	Oversize documents Scrapbook on career of Paul Manson compiled by his father. It contains photographs, memorabilia and many newspaper clippings. Includes photographs of early life and childhood, the wedding photographs of Paul and Margaret Manson and family photos. There are 34 photographs (7 col., 27 black & white).	1939-1987
1	1	Letters home. Letters from Paul Manson to his parents from various institutions of learning. Included in the two part file are letters from: Queen's University, RCAF Station in Macdonald Manitoba; Calvin House, Kingston, Ont.; RCAF Station Centralia, Ont.; Royal Military College Kingston, Ont.; RCAF Station Lachine, Que.; and France. The letters describe student life, his stay in France, concerns regarding his hearing, his relationship with Margaret, etc.	1954-1956
1	3	Academic reports and letters: High School, Royal Roads, Victoria, British Columbia; the Royal Military College of Canada, Kingston, Ont. Consists of report cards and copies of two letters of recommendation.	1950-1956
1	4	Personal Correspondence to Paul Manson. Letters of congratulations on appointments, awards and accomplishments.	1960-1987
1	5	Paul Manson - articles about	1955-1973
1	6	Paul Manson - articles about Includes newspaper clippings and articles in military based journals.	1983-1989

Container	File	File Description	Date
1	7	Paul Manson - articles about Mostly newspaper clippings	1990-1996
1	8	Paul Manson - articles about Newspaper clipping and magazine article.	2002-2003
1	9	Paul Manson - essays written by him	1953-1974
1	10	Paul Manson - articles written by him	1986-1999
1	11	Paul Manson - early speeches. <i>Patriotism and its Place in Christian Life</i> , n.d.; speech to graduating class, James M. Hill High School, Chatham, 25 June 1975; Commander's Speech, 1 Air Division Mess Dinner, Lahr, Germany, 30 June 1970; and Chief of Air Doctrine and Operations Mess Dinner Speech, Canadian Forces Command and Staff College, Toronto, 14 Feb. 1983.	n.d., 1970-1983
1	12	<i>The Marker</i> : published Royal Military College student paper which includes material by and about Paul Manson.	1954-1956
1	18	Passports (two)	1958-1973
1	19	Passports (three) as an officer of the Canadian Armed Forces	1973-1985
1	20	Pocket diaries (four)	1977-1979
1	21	Pocket diary (one)	1981
1	25	Memorabilia : Presentation of colours; 416 Squadron	1974
1	26	Memorabilia : Investiture	26 Nov. 1980
11	1	Photographs <ul style="list-style-type: none"> • Royal Roads graduation, 1954; RMC graduation, 1956, four photos (1 col., 3 black & white); • Lieutenant-Colonel Paul Manson with his father, R.E. Manson, 1 photo (black & white); • Paul Manson, CO of 441 Squadron and CF-104 Starfighter pilot, 1968, 2 photos (black & white); • Paul Manson receiving the Royal Flush Trophy won by 441 Squadron, May 1969, 1 photo (black & white). 	1954-1969

Container	File	File Description	Date
11	2	Photographs <ul style="list-style-type: none"> • Visit of Queen Elizabeth and Prince Philip to CFB Chatham, N.B. 8 photos (7 col., 1 black & white) 	1976
11	3	Photographs <ul style="list-style-type: none"> • Group photo at Pferdsfeld, Germany in 1980; • RCAF Anniversary Mess Dinner, 1982; • Canada/US Permanent Joint Board of Defence, ca. 1982, three photos (2 col., 1 black & white). 	1980-1982
12	4	Executive planner containing brief notations, hour by hour, for the days in the month as Chief, Air Doctrine and Operations, NDHQ.	1982
18	2	Oversize document Paul Manson receiving H.E. Sellar's telescope from the Hon. Brook Claxton, Minister of National Defence, Royal Roads Graduation, May 1954. Colonel Cameron Ware, Commandant, is watching. One photo (black & white) 11 in. x 13 in.	1954
18	3	Oversize document Change of Command Certificate, 31 July 1980, Command of 1 Canadian Air Group is assumed by Brigadier-General P.D. Manson.	1980
18	4	Oversize document Change of Command Certificate, 7 August 1981. Command of 1 Canadian Air Group is relinquished by Major-General P.D. Manson and assumed by Brigadier-General B.R. Campbell.	1981
<u>National Defence College</u>			
1	13	National Defence College Field Study Tour Map: Latin America and Caribbean Field Study, 29 Nov. to 14 Dec. 1973 and World Field Study, 24 Jan. to 19 Feb. 1974.	1973-1974
1	14	National Defence College Field Study Tour Maps (2 maps): Northern Canada Field Study, 1973 to 1974; and European Field Study, 4 June to 4 July 1974	1973-1974

Container	File	File Description	Date
1	15	National Defence College World Field Study Two coiled notebooks: world field study starts on 24 Jan. 1974 and includes Alaska, Japan, South Korea, Hong Kong, Indonesia, Australia, Sir Lanka, Tanzania, Zaire, Trinidad, etc. Includes visits to UN Command HQ, briefings in each country, social events, lectures at equivalent of Canada's NDC, briefings and lectures. Contains observations on political and economic aspects of countries visited.	Jan. to Feb. 1974
1	16	National Defence College Visit to Europe and the Middle East (Two of three coiled notebooks) The notebooks record tour to Germany, Finland, Romania, Yugoslavia, Israel, Cyprus, Egypt, Belgium, France, etc. Includes meetings with counterparts of the National Defence College, ministries of foreign affairs, and military briefings.	4 June to 4 July 1974
1	17	National Defence College Visit to Europe and the Middle East (the third of three coiled notebooks)	4 June to 4 July 1974

Program Manager of the New Fighter Aircraft

2	1 & 2	Program Manager of the New Fighter Aircraft: articles and correspondence, newspaper clippings and photocopies of clippings, media transcript, magazine clippings, organized newspaper clippings of the National Defence Information Services Press Index Section, 1980; agenda, guest list and itinerary for contract signing of CF-18. The clippings include the mainstream media, defence industry and newsletter of the Canadian Aviation Historical Society. The correspondence documents the reaction to the decision regarding the CF-18; the media transcript consists of an <i>As it Happens</i> interview with Minister of National Defence, Allan MacKinnon, 1979. There is a document entitled <i>Selection of a new fighter aircraft for the Canadian Armed Forces</i> , 40 pages. There is also the invoice for purchase of the CF-18A/B Air Vehicle.	1977-1980
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Container	File	File Description	Date
2	3 & 4	Program Manager of the New Fighter Aircraft: printed material and presentation: in <u>Canadian Public Administration</u> by Michael M. Atkinson and Kim R. Nossal entitled <i>Bureaucratic politics and the new fighter aircraft decisions</i> ; photocopy of House of Commons debate on the acquisition of new fighter aircraft; Hon. Barney Danson's remarks to the Air Industries Association of Canada, photocopy of article by Manson entitled <i>Managing the New Fighter Aircraft Program</i> and same titled article in <i>Canadian Defence Quarterly</i> , 1978; presentation entitled <i>Why A New Fighter Aircraft</i> .	1978-2002
12	1	Program Manager of the New Fighter Aircraft: diary containing detailed entries and two documents for 24 August 1977. The entries cease in September.	1977
12	2	Program Manager of the New Fighter Aircraft: 1978 Year Planner. Most entries are brief notations regarding appointments. However, there are also detailed loose notes regarding meetings and issues and notes regarding a briefing for 2 May 1978 and a meeting in the office of the CDS, 10 Oct. 1978.	1978
12	3	Program Manager of the New Fighter Aircraft: 1979 Desk calendar from British Aerospace, Warton Division. It contains brief notations of chronological appointments.	1979
15	5	Photographs CF-18. Fourteen photos, captioned. Eleven colour photos are 8 x 10; 1 colour photo is 7 x 5.5 in.; and there are two black and white photos that are 8 x 10.	1977-1982
15	6	Photographs CF-18. Five photos, colour, 8½ in. x 11	July to Sept. 1988
15	7	Photograph album Title: Brigadier General Paul Manson, Program Manager, New Fighter Aircraft. Consists of 17 photos of which 11 are in colour and are 8 x 10 in.; 6 black and white photos, two of which are 8 x 10 and 4 are 7 x 5 in.	1977-1980

Container	File	File Description	Date
15	8	Photograph album CF-18, Number 138, September 1988 - title page. Presentation album on the delivery of the last CF-18 aircraft from the manufacturer; it covers the project from signing in 1980 to date.	1988
15	9	Photograph album Title: CF-18, Number 138, September 1988 Seventeen colour captioned photographs, 8½ in. x 10½ in. plus larger photo of CF-18. Part 1 of 2.	1988
15	10	Photograph album Title: CF-18, Number 138, September 1988 Seventeen colour captioned photographs, 8½ in. x 10½ in. Part 2 of 2.	1988

Commander, Air Command

2	5	Commander's Speeches Consists of typed or word processed speeches and notes as well as annotations. Index sheets, by month, are available starting in August 1983, but not all speeches so identified are found.	Sept. to Oct. 1983
2	6	Commander's Speeches Consists of typed or word processed speeches and notes. Index sheets, by month, denote speeches which were prepared.	Nov. to Dec. 1983
2	7	Commander's Speeches, addresses, remarks, notes and includes index sheets by month of information about speeches given for that month.	Jan. to April 1984
2	8	Commander's Speeches, briefs, briefings, addresses and related correspondence and index sheets, by month, provide information about speeches given for that month.	May to Sept. 1984
2	9	Commander's Speeches, presentations, toasts, briefings and includes index sheets by month of information about speeches given for that month.	Oct. to Dec. 1984
2	10	Commander's Speeches, notes, briefings, presentations, and a memorandum and includes index sheets by month of information about speeches given for that month.	1985

Container	File	File Description	Date
1	27	Memorabilia Invitations	ca. 1983
1	28	Memorabilia Menus, Military Ball, Order of Military Merit, NATO Planning Group, Change of Command Ceremonies, CDS Presentation, Enrolment Ceremony.	1985
11	4	Photographs NATO Military Committee , ca. 1983; portrait of Paul D. Manson, ca. 1983; visit of Her Majesty Queen Elizabeth to Winnipeg, 1985. 3 photos (2 col., 1 black & white)	1983-1985
12	5	Pocket diaries	1984, 1985
12	6	Desk diary containing brief notations of appointments during periods when Manson was Commander of Air Command and later Assistant Deputy Minister (Personnel), NDHQ.	1985
14	1	Photograph album Title: NATO Air Chiefs Tour, 24 April 1983 to 4 May 1983. Presentation binder containing 53 photographs, colour, 8½ in. x 10½ in., captioned. Prefaced with letter signed by Charles A. Gabriel, USAF Chief of Staff. Includes photos of George Bush, Sr., vice president; Caspar W. Weinberger, Secretary of Defense during air staff briefings; Senator Goldwater fielding questions from the NATO Air Chiefs; dinner for NATO Air Chiefs; aircraft firepower demonstration; the climatic laboratory at Eglin AFB, Florida; informal photos in San Antonio, Texas; NORAD Cheyenne Mountain Complex; Nellis Air Force Base, Nevada; A-10 firing 30 MM Gatling Gun Cannon during strafing run on truck convoy; the F-4 Phantom; AWACS (Nellis); group photo in Nevada; General James R. Allen, commander in chief, Military Airlift Command announcing tornado evacuation; Military Airlift Command briefing; Gen. W.L. Creech, Commander, Tactical Air Command with Gen. Minter, Langley AFB, Virginia; group photo inside NASA wind tunnel; NATO Air Chiefs inspecting wind tunnel test equipment; dinner in honour of NATO air chiefs, etc.	1983

Container	File	File Description	Date
14	2	<p>Photograph album Title: Presented to Lt. Gen. and Mrs. P.D. Manson. Commander, Air Command on the occasion of their visit to CFB Chatham, 19-21 March 1984. Tartan binder, coiled, containing 59 uncaptioned black & white photographs mostly 5 x 7 in.</p>	1984
16		<p>Photographs Air Command and Chief of the Defence Staff (CDS) Collection of snapshots of various events including, for example, Royal Military College Change of Command, trips to the Middle East, Thailand, Portugal, China, Korea; NATO, Cold Lake, Lahr, Vimy, and RMC Graduation, 1989. 844 photographs. Photos are organized in small envelopes.</p>	ca. 1982 to 1989
17	2	<p>Photograph album.(Oversize) Title: Visit of Lt. General & Mrs. Manson to CFB Bagotville Includes a letter from the Base Commander, 15 Nov. 1984. The album contains 48 photographs in colour and captioned. Of these, 31 photos are 5 x 7 in.; 16 are somewhat smaller in dimension; and there is one photo, 7.5 in x 9.5 in. of an aircraft entitled 'End of a Voodoo Era CFB Bagotville 27 June 1984'.</p>	1984
18	5	<p>Appointment of LGen P.D. Manson as Commander of Air Command signed by General G.C.E. Thériault, CDS.</p>	1983
<p><u>Assistant Deputy Minister (Personnel), Department of National Defence</u></p>			
3	1	<p>Assistant Deputy Minister (Personnel)- Correspondence, demi-official, incoming and outgoing, on a variety of personnel related matters such as the ATC Classification, pay practices, post-employment practices and the Canadian Air Force Officers Association.</p>	May-Dec. 1985

Container	File	File Description	Date
3	2	Assistant Deputy Minister (Personnel) - Correspondence, demi-official, incoming and outgoing. Includes letters of congratulations on appointment; article written by Lieutenant General Manson on CF-104 operations in Europe; letters of thanks and other personal correspondence; letter to Major-General J.M.L. Bourgeois regarding accident litigation; letter to D'Iberville Fortier re bilingual services; memo re Management Review Group's objectives.	Jan.-May 1986
3	3	Assistant Deputy Minister (Personnel) - Correspondence, demi-official: congratulations on CDS appointment,	May to June 1986
3	4	Assistant Deputy Minister (Personnel) - Correspondence, demi-official: congratulations on CDS appointment,	May to June 1986
3	5	Assistant Deputy Minister (Personnel) - Correspondence, demi-official: congratulations on CDS appointment,	June 1986
3	6	Assistant Deputy Minister (Personnel) - Correspondence, demi-official: congratulations on CDS appointment	June 1986
3	7	Assistant Deputy Minister (Personnel) - Correspondence, demi-official: congratulations on CDS appointment	June to July 1986
3	8	Assistant Deputy Minister (Personnel) - Correspondence, demi-official: congratulations on CDS appointment	July 1986
12	6	Desk diary	1985
12	7	Diary containing detailed entries. There are extensive notes on meetings which are dated by hand and do not follow the printed dates in the diary. The diary begins in 1985 after Manson was named Deputy Minister for Personnel at NDHQ and terminates in July 1986.	1985-1986
 <u>Chief of the Defence Staff (CDS)</u>			
3	9	Chief of Defence Staff - Correspondence, demi-official: congratulations on appointment and other matters	July to Sept. 1986
3	10	Chief of Defence Staff - Correspondence: congratulations on appointment	July to Dec. 1986

Container	File	File Description	Date
3	11	Chief of Defence Staff - Record of letters of congratulations answered	1986
3	12	Chief of Defence Staff - Miscellaneous letters of congratulations	1986
4	1	Chief of Defence Staff - Listing for numbers 1 to 398 of the Personal and Demi-Official Correspondence. Listing provides subject and author of correspondence.	July 1986 to July 1988
4	2	Chief of Defence Staff - Listing for numbers 395 to 516 of the Personal and Demi-Official Correspondence	July 1988 to May 1989
4	3	Chief of Defence Staff - Listing for numbers 517 to 554 of the Personal and Demi-Official Correspondence	May 1989 to August 1989
<p>NOTE: <i>The demi-official correspondence is organized in file folders from the latest document to the earliest, e.g., 4 December 1986 to 15 July 1986.</i></p>			
4	4	Chief of Defence Staff - Personal and Demi-Official Correspondence, Nos. 1 to 43	July to Dec. 1986
4	5	Chief of Defence Staff - Personal and Demi-Official Correspondence, Nos. 44 to 76	Dec. 1986 to Feb. 1987
4	6	Chief of Defence Staff - Personal and Demi-Official Correspondence, Nos. 77 to 125. Includes incoming and outgoing correspondence, for example, correspondence on the approval of the Defence White Paper, a draft chapter of book by Brigadier General John J. Collins for which the chapter title is <i>The Strategic Defence of North America: A Canadian Viewpoint</i> ; letter from Major-General Bruce Legg on charter rights; letter from General Manson on the new uniforms and branch collar badges in response to Major-General R.J.G. Weeks, Colonel Commandant of the Canadian Forces Intelligence Branch.	March to May 1987
<p>NOTE: <i>Correspondence, Nos. 126 to 199: this material is missing.</i></p>			

Container	File	File Description	Date
4	7	Chief of Defence Staff - Personal and Demi-official Correspondence, Nos. 200 to 252. Includes incoming and outgoing correspondence, for example, with C.R. Nixon regarding the views of Nixon and Manson on the White Paper.; letter to Manson regarding investiture to receive the insignia of his grade in the Order of St. John; letter from Manson to Pension Bureau regarding his hearing loss which he associated with his military career.	June to Aug. 1987
4	8	Chief of Defence Staff - Personal and Demi-official Correspondence, Nos. 253 to 288A. Includes correspondence in French between General Manson and Brigadier-General Pierre Sénécal regarding persisting problems in the Canadian Forces to work in either official language;	Sept. to Dec. 1987
4	9	Chief of Defence Staff - Personal and Demi-official Correspondence, Nos. 289 to 326A	Dec. 1987 to Jan. 1988
4	10	Chief of Defence Staff - Personal and Demi-official Correspondence, Nos. 317 to 354	Jan. to March 1988
4	11	Chief of Defence Staff - Personal and Demi-official Correspondence, Nos. 351 to 371	March to April 1988
4	12	Chief of Defence Staff - Personal and Demi-official Correspondence, Nos. 372 to 398	April to July 1988
4	13	Chief of Defence Staff - Personal and Demi-official Correspondence, Nos. 397 to 416	July to Aug. 1988
4	14	Chief of Defence Staff - Personal and Demi-official Correspondence, Nos. 417 to 472	Sept. 1988 to Jan. 1989
5	1	Chief of Defence Staff - Personal and Demi-official Correspondence, Nos. 473 to 524	January to May 1989
5	2	Chief of Defence Staff - Personal and Demi-official Correspondence, Nos. 525 to 554	May to Aug. 1989
5	3	Chief of Defence Staff - Personal file	1985-1987
5	4	Chief of Defence Staff - Miscellaneous crank correspondence (eight letters)	1987-1988

Container	File	File Description	Date
5	5	Chief of Defence Staff - Miscellaneous correspondence	1988-1989
5	6	Chief of Defence Staff - Retirement correspondence, Nos. 0 to 34	July to Aug. 1989
5	7	Chief of Defence Staff - Retirement correspondence, Nos. 35 - end	Aug. to Oct. 1989
5	8	Chief of Defence Staff - Honourary appointments	1986-1989
5	9	Chief of Defence Staff - Personnel file, Gen. Paul Manson. Includes letter from the Rt. Hon. Brian Mulroney on Manson's favourable performance as CDS.	1985-1989
5	10	Chief of Defence Staff Speeches: Associations, Clubs, Institutes, and List, part 1	1986
5	11	Chief of Defence Staff Speeches: Associations, Clubs, Institutes, part 2	1987
5	12	Chief of Defence Staff Speeches: Associations, Clubs, Institutes, part 3	1988
5	13	Chief of Defence Staff Speeches: Staff Colleges and Schools and list, part 1	1986
5	14	Chief of Defence Staff Speeches: Staff Colleges and Schools, part 2	1987
5	15	Chief of Defence Staff Speeches: Staff Colleges and Schools, part 3	1988 (to 31 Oct.)
5	16	Chief of Defence Staff Speeches: Staff Colleges and Schools, part 4	1 Nov. 1988 to 1989
6	1	Chief of Defence Staff Speeches: Ceremonies - Graduation/Dedication and list	1986-1987
6	2	Chief of Defence Staff Speeches: Ceremonies - Graduation/Dedication	1987-1988
6	3	Chief of Defence Staff Speeches: Ceremonies - Graduation/Dedication	1988-1989

Container	File	File Description	Date
6	4	Chief of Defence Staff Speeches: LGen Manson - Change of Command Speech	13 June 1985
6	5	Chief of Defence Staff Speeches, Speaking Notes, Correspondence: Mess dinners, mixed dinners, luncheons	1987-1989
6	6	Chief of Defence Staff Speeches, Speaking Notes: Miscellaneous, General, and List	1986-1987
6	7	Chief of Defence Staff Speeches, Speaking Notes: Miscellaneous, General	1988
6	8	Chief of Defence Staff Speeches, Speaking Notes: Miscellaneous, General	1989
6	9	Chief of Defence Staff - Social Correspondence The social correspondence contains invitations to social engagements including golf tournaments, air shows, dinners, embassy events and receptions, openings of museums, charity events and veterans' groups.	July to Sept. 1986
6	10	Chief of Defence Staff - Social Correspondence	Aug. to Oct. 1986
6	11	Chief of Defence Staff - Social Correspondence	Oct. to Nov. 1986
6	12	Chief of Defence Staff - Social Correspondence	Oct. to Dec. 1986
6	13	Chief of Defence Staff - Social Correspondence	Jan. 1987
6	14	Chief of Defence Staff - Social Correspondence	Feb. 1987
6	15	Chief of Defence Staff - Social Correspondence	Mar. 1987
6	16	Chief of Defence Staff - Social Correspondence	Apr. to May 1987
6	17	Chief of Defence Staff - Social Correspondence	June 1987
6	18	Chief of Defence Staff - Social Correspondence	July to Aug. 1987
6	19	Chief of Defence Staff - Social Correspondence	Sept. 1987
6	20	Chief of Defence Staff - Social Correspondence	Oct. 1987

Container	File	File Description	Date
7	1	Chief of Defence Staff - Social Correspondence	Nov. 1987
7	2	Chief of Defence Staff - Social Correspondence	Dec. 1987
7	3	Chief of Defence Staff - Social Correspondence	Jan. 1988
7	4	Chief of Defence Staff - Social Correspondence	Feb. 1988
7	5	Chief of Defence Staff - Social Correspondence	Mar. 1988
7	6	Chief of Defence Staff - Social Correspondence	Apr. 1988
7	7	Chief of Defence Staff - Social Correspondence	May 1988
7	8	Chief of Defence Staff - Social Correspondence	June to July 1988
7	9	Chief of Defence Staff - Social Correspondence	Sept. 1988
7	10	Chief of Defence Staff - Social Correspondence	Oct. 1988
7	11	Chief of Defence Staff - Social Correspondence	Nov. 1988
7	12	Chief of Defence Staff - Social Correspondence	Dec. 1988
7	13	Chief of Defence Staff - Social Correspondence	Jan. 1989
7	14	Chief of Defence Staff - Social Correspondence	Feb. to Mar. 1989
7	15	Chief of Defence Staff - Social Correspondence	May 1989
7	16	Chief of Defence Staff - Social Correspondence	June 1989
7	17	Chief of Defence Staff - Social Correspondence	Aug. to Oct. 1989
7	18	Diary of Margaret Manson for Paul Manson's CDS years: Book No. 1 These notebooks reflect the social aspects of Gen. Manson's career and reveal the intensity of their lives during this period with constant travelling, packing and socializing while maintaining a private home and family life. Mrs. Manson comments on the places visited, her relationships with other military wives and social events.	July 1986 to Apr. 1988

Container	File	File Description	Date
7	19	Diary of Margaret Manson for Paul Manson's CDS years: Book No.2	Apr. 1988 to 31 Dec. 1988
7	20	Diary of Margaret Manson for Paul Manson's CDS years: Book No.3	Jan. 1989 to Oct. 1989
1	29	Memorabilia: Graduation Ceremony of 2 Canadian Forces Flying Training School	ca. 1987
1	30	Memorabilia: Invitations, Menus, Change of Command Ceremonies, Warriors Day Parade, etc.	ca. 1987
1	31	Memorabilia: 412 Squadron Reunion, 1989; Change of Command, Air Command, 1998	1989, 1998
11	5	Photographs <ul style="list-style-type: none"> • Paul Manson with two officers of 414 Squadron, 1986; • possibly investiture into the Order of St. John of Jerusalem; • Paul Manson with Perrin Beatty, MND, ca. 1987; • official visit to London, England, April 1988; • Paul Manson with Admiral of the Fleet, Sir John Fieldhouse, 1988; • Canada Day at NORAD Headquarters ca. 1989; • visit to office of Admiral Bill Crowe, Chairman, Joint Chiefs of Staff, Sept 1989. 7 photos (6 colour, 1 black & white) 	1986-1989
11	6	Photograph <ul style="list-style-type: none"> • group photo, Hatzetim AFB, Israel, 1988. 1 photo (black & white) 	1988
12	8	Executive planner containing brief notations of appointments, as ADM (Personnel) and as Chief of the Defence Staff.	1986
12	9	Diary containing detailed entries while CDS. There are extensive notes on meetings which are dated by hand and do not follow the printed dates in the diary. Dated from 30 July 1986 to 26 Jan. 1987. Includes meetings with the Minister of National Defence. Examples of entries include: CF-18 contract, communications strategies, equality rights in the Forces, 1987 White paper, and meetings with various officials in the Department of National Defence. Loose pages placed after diary.	1986-1987

Container	File	File Description	Date
13	1	Desk calendar with only a few pages filled in with meeting times and appointments.	1987
13	2	Diary containing entries for 31 Dec. 1987 to 20 Mar. 1988. The detailed entries outline tasks, concerns, changes, challenges. Describes meetings with officials including the Minister of National Defence, calls, and correspondence from individuals, briefings by officials of Department of National Defence, social engagements, international political developments, overseas tours, etc. Contains a brief note from Jack Granatstein	1988
14	3	Photograph album. Eighteen colour photos, 8 x 10 in., during a tour of an Italian Air Force Base. Uncaptioned. <i>Foto Buselli E.</i>	circa 1986
14	4	Photograph album Title: Visit to Italy of Gen. Paul D. Manson, Chief of Defence Staff Canada, Rome, 26th - 31st August 1986. Album containing 41 colour photographs, all 8 x 10, except for 1 smaller photo inserted over larger one. Most photographs are captioned. Many of the photos are of a sightseeing nature. Prominent are photos of General and Mrs. Manson.	1986
14	5	Photograph album Title: On the occasion of the visit of General P.D. Manson CMM, CD, Chief of the Defence Staff to Air Command and Canadian Forces Base Winnipeg, 4 and 5 Feb. 1987 Coiled album containing 31 colour photos all 8 x 10, not captioned. Includes programme of events, Air Command Dinner, 4 Feb. 1987; music programme, and menu.	1987
14	6	Photograph album Title: 96th Military Committee Tour, Italy, Sept. 1987. Includes seven 8 x 10 colour photos, uncaptioned, and accompanying letter, dated 26 Oct. 1987.	1987

Container	File	File Description	Date
15	1	<p>Photograph album</p> <p>Title: Chief of Defence Staff - Tour of Castlegar and Train, B.C., June 1987. Includes 13 black and white 8 x 10 photos and 21 colour photos, 5 x 4 or 5 x 3¼ inches.</p>	1987
15	2	<p>Photograph album</p> <p>Title: On the occasion of the Wings Graduation of Basic Helicopter Course 8705. 18 March 1988.</p> <p>Contains covering letter from Colonel B.C. McKenzie to General P.D. Manson, 19 April 1988 and captioned photos. There are 35 colour photographs, 5 x 5 in.</p>	1988
15	3	<p>Photograph album</p> <p>Title: Visit to the Federal Republic of Germany during the 99th Military Committee Tour, 14 Sept. 1988 to 17 Sept. 1988.</p> <p>Presentation album presented by Admiral Dieter Wellershoff, General Inspector of the Federal Armed Forces, to General Paul D. Manson and Mrs. Margaret Manson as a memento of their visit to the Federal Republic of Germany during the 99th Military Committee Tour.</p> <p>Contains 96 colour and 12 black & white photos.</p>	1988
15	4	<p>Photograph album</p> <p>Title: Presented to the Members of the Armed Forces Council on the occasion of the First Armed Forces Council/Joint Chiefs of Staff Meeting, 15-17 March 1989.</p> <p>Presentation album of twenty-six 8 x 10 colour photographs, captioned, and preceded by a letter of presentation dated 11 May 1989 from the Chairman of the Joint Chiefs of Staff, Admiral William J. Crowe, Jr. The album relates to the first combined AFC/JCS meeting.</p>	1989
16		<p>Photographs</p> <p>Air Command and Chief of the Defence Staff (CDS)</p> <p>Collection of snapshots of various events including, for example, Royal Military College Change of Command, trips to the Middle East, Thailand, Portugal, China, Korea; NATO, Cold Lake, Lahr, Vimy, and RMC Graduation, 1989. There are 844 photographs organized in small envelopes by theme.</p>	ca. 1982 to 1989

Container	File	File Description	Date
17	1	<p>Photograph album (Oversize) Title: Royal Roads Military College Graduation and Convocation Ceremonies, May 1988. Presentation album to General Paul D. Manson with a letter from Colonel K.R. Betts, 2 November 1988. There are 32 colour photos. No captions.</p>	1988
19	1	<p>Plaque <i>Presented on the occasion of his retirement to General Paul D. Manson, OMM, CD, Chief of Defense Staff.</i></p> <p><u>Physical Description:</u> wooden plaque in the geographical shape of the United States of America with symbolic friendship 'Entre Amis'.</p>	1989
19	2	<p>Plaque <i>Presented to General P.D. Manson, CMM, CD (Retired) on the occasion of Royal Roads Military College Graduation Ceremonies May 1990</i></p> <p><u>Physical Description:</u> wooden, in shape of open scroll with the emblem of Royal Roads, 50th Anniversary (1940-1990), 50th Anniversary.</p>	1990
19	3	<p>Plaque <i>Presented by LTC Jimmy Lim, Commander Tengah Air Base, Republic of Singapore Air Force, 9th December 1987</i></p> <p><u>Physical Description:</u> approx. 18 cm h by 14 cm at widest point. Wooden plaque, dark stain, with coloured emblem of the Tengah Air Base, Republic of Singapore Air Force.</p>	1987
19	4	<p>Plaque <i>Presented to General Paul D. Manson, Chief of Defence Staff, Canadian Armed Forces, by Col James Leo, Commander RSN, 9 December 87</i></p> <p><u>Physical Description:</u> 19 cm h at highest point by 15 cm wide (at widest point). Gold coloured emblem of Republic of Singapore Navy.</p>	1987

Container	File	File Description	Date
19	5	Plaque <i>In Appreciation General P.D. Manson (retired) Air Power Conference 1997</i>	1997
		<u>Physical Description</u> : 23 cm h by 18 cm w. Silver colour. Emblem with Crown 'Sic Itur Ad Astra'.	
19	6	Plaque <i>Presented to Canadian Armed Forces on the Occasion of His Visit to NDHQ, February 1987 by Lt Gen W. Callaghan DSM COS UNTSO.</i>	1987
		<u>Physical Description</u> : 27 cm (at highest point) by 20 cm wide (at widest point). Carved emblem of United Nations.	
20	1	Plaque <i>Fiat Justitia</i>	
		Physical Description: 23 cm h by 19 cm w. Wooden frame, red velvet background, emblem in silver colour.	
20	2	Plaque <i>Chief of Defence Staff</i>	no date
		<u>Physical Description</u> : 18 cm h by 15 cm w. Emblem, coloured enamel 'Honi soit qui mal y pense' topped by Crown.	
20	3	Plaque <i>Cenderamata kenangan daripada yang amat mulia pengiran sanggamara diraja</i> Mejar jeneral (r) dato seri pahlawan pengiran haji ibnu bin pengiran datu penghulu pengiran haji apong...	no date
		<u>Physical Description</u> : Plaque in wooden case. The glue on two stars and on the metal plate has dried out.	
20	4	Plaque <i>United Nations Force in Cyprus.</i>	no date
		<u>Physical Description</u> : Small plaque, wooden with metal enamelled sections in colours of blue and yellow. Missing: a banner at top of plaque.	

Container	File	File Description	Date
		<u>EH-101 Helicopter</u>	
8	1	EH-101 Helicopter - Sikorsky & Boeing	1987-1992
8	2	EH-101 Helicopter - Promotional material	ca. 1993
8	3	EH-101 Helicopter - Paramax: Correspondence, notes, memoranda, news releases. Includes a copy of a letter from Manson to the Prime Minister, Brian Mulroney, correspondence with Jean Chrétien, Leader of the Opposition, a letter to Hugh Segal, Office of the Prime Minister, 1992 and a letter of support from Col. Jack McGee of CFB Comox. There is also correspondence from Manson to cabinet ministers refuting a newspaper article regarding his comments on the EH-101. There is also a report on the economic impact of the NSA/NSH Program as well as media reports on opposition to the program.	1992-1993
8	4	EH-101 Helicopter - Paramax: Documentation, prospectus, printed matter, photograph. Includes a backgrounder on the New Shipborne Aircraft/New Search and Rescue Helicopter Project and reports on benefits of the EH-101 program.	1991-1992
8	5	EH-101 Helicopter - Briefing note on remarks by the Leader of the Liberal Party, handwritten notes including a cost analysis, correspondence, Jean Chrétien speech, memoranda, bulletins, Report of Standing Committee on National Defence and Veterans Affairs. Includes a briefing note to MND on the potential impact of a reduction to the NSA/NSH Fleet Size, n.d., released under ATIP.	Jan. to Apr. 1993
8	6	EH-101 Helicopter - Standing Committee on National Defence and Veterans Affairs: transcripts of proceedings, speech by Hon. Kim Campbell, 'Opening Remarks by P.D. Manson, President, Paramax Systems Canada to the Standing Committee on National Defence and Veterans Affairs, 13 May 1993.'	May 1993
8	7	EH-101 Helicopter - Quarterly Program Review of Paramax Systems Canada NSA/NSH Program, memorandum by Paul Dick, and a Reform Party perspective.	May 1993
8	8	EH-101 Helicopter - Correspondence, memorandum, Liberal Party of Canada backgrounder, Communications strategy of Temple Scott Associates Inc.	June 1993

Container	File	File Description	Date
8	9	EH-101 Helicopter - Paramax subcontracts, memoranda	July to Aug. 1993
8	10	EH-101 Helicopter - Handwritten notes, memoranda, correspondence, faxes, presentation. Includes a Liberal Party news release on Chrétien's intention to scrap the Helicopter deal, Liberal background information, Paramax's strategy in memoranda and notes to try to prevent the cancellation of the project	Aug. to Sept. 1993
8	11	EH-101 Helicopter - Handwritten notes, faxes, memoranda including one on 'The Real Cost to Canada of Terminating the EH-101 Helicopter Program'.	Oct. 1993
8	12	EH-101 Helicopter - Media kit, news releases, presentations, summary report	Oct. 1993
8	13	EH-101 Helicopter - Correspondence, handwritten notes, news releases, memoranda. Includes a letter from Michael Kennedy to Manson enclosing a copy of his letter to Warren Allmand, M.P., letters from Manson to Paul Martin, M.P., news release on the cancellation, letter from Warren Allmand to Jim Doleman on the cancellation of the helicopter project immediately after the Liberal Party's 'swearing in', memoranda on Paramax downsizing and layoff notices, etc.	Nov. 1993
9	1	Military Spending - Press clippings	1991
9	2	EH-101 Helicopter - Press clippings	n.d.
9	3	EH-101 Helicopter - Press clippings	June 1992
9	4	EH-101 Helicopter - Press clippings (Verbatim), etc.	July 1992
9	5	EH-101 Helicopter - Press clippings (Verbatim)	Aug. 1992
9	6	EH-101 Helicopter - Press clippings, speech	Sept. to Nov. 1992
9	7	EH-101 Helicopter - Media transcripts, Press clippings, memoranda	Jan. to Feb. 1993
9	8	EH-101 Helicopter - Loose press clippings	Mar. 1993

Container	File	File Description	Date
9	9	EH-101 Helicopter and other subjects - Press clippings and Media transcripts	Mar. 1993
9	10	EH-101 Helicopter - Press clippings (Part 1)	Mar. 1993
9	11	EH-101 Helicopter - Press clippings (Part 2)	Mar. 1993
9	12	EH-101 Helicopter - Loose press clippings, media transcripts, Press kit	Apr. 1993
9	13	EH-101 Helicopter and other subjects - Press clippings	May 1993
9	14	EH-101 Helicopter - Press clippings	July 1993
9	15	EH-101 Helicopter - Press clippings	Sept. 1993
9	16	EH-101 Helicopter - Press clippings	Oct. 1993
9	17	EH-101 Helicopter Cancellation - Press clippings (Part 1)	Oct. 1993
9	18	EH-101 Helicopter Cancellation - Press clippings (Part 2)	Oct. 1993
9	19	EH-101 Helicopter Cancellation - Press clippings (Part 3)	Oct. 1993
10	1	EH-101 Helicopter Cancellation - Press clippings	Oct. to Nov. 1993
10	2	EH-101 Helicopter Cancellation - Press clippings (Part 1)	Nov. 1993
10	3	EH-101 Helicopter Cancellation - Press clippings (Part 2)	Nov. 1993
10	4	EH-101 Helicopter Cancellation - Press clippings (Part 3)	Nov. 1993
10	5	EH-101 Helicopter Cancellation - Press clippings (Part 4)	Nov. 1993
10	6	EH-101 Helicopter Cancellation - Press clippings (Part 5)	Nov. 1993
10	7	EH-101 Helicopter Cancellation - Correspondence, claims reports	1994-1995
10	8	EH-101 Helicopter - Press clippings	1994-2002

Container	File	File Description	Date
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Post-retirement Military and Business Career

2	11	Gulf War - CBC TV coverage by Gen. Manson and Peter Mansbridge: notes on military buildup in the Gulf, technical briefs, maps and General Manson's black book of notes.	1990-1991
2	12	Gulf War - CBC TV coverage by Gen. Manson and Peter Mansbridge: correspondence, operations briefing for General Manson, press briefing, statement by Commodore Ken Summers, chronology, Canadian Task Group memo, media analysis, diagrams, speech on the Gulf War.	1990-1991
10	9	Speeches, Addresses, Presentations Speeches, writings, remarks, presentations relating to: UNISYS Defence Systems; Lieutenant-General Kenneth E. Lewis Memorial Library; Defence Industry's response to challenges of 1990s; cancellation of EH-101 Helicopter program; address to Trinity St. Andrew's United Church; notes for a speech on the future of the defence industry in Canada; address at the COTS in Canada Conference on the subject of commercial off-the-shelf procurement of products for the military, etc.	1990s, 1992-1996
10	10	Speeches, Presentations, Notes Presentation to the Canadian Aeronautics and Space Institute by Paul D. Manson, Chairman, Lockheed Martin Canada Inc.; presentations on Canadian economic and fiscal realities, the Department of Defence Budget defence spending, and notes for other presentations.	1997
10	11	Speeches, Addresses, Presentations, Notes Notes for convocation address, Royal Military College; notes for address to Army, Navy and Air Force Veterans in Canada; presentation to Canadian Forces Command and Staff Course 25; presentation to the Conference on Ethical Leadership, notes for address on 'generalship' to the National Security Studies Course; eulogy for General Gérard Charles Edouard Thériault; presentation on the Defence Industry; and other notes for speeches, etc.	1998-2001

Container	File	File Description	Date
10	12	Personal Correspondence to Paul Manson. regarding the Order of Military Merit, Paramax Systems Canada and letters of congratulation on his appointment as president of Paramax, the C.D. Howe award, and defence budgets. Includes a letter from David Angus regarding support for the forthcoming referendum.	1990-1993
10	13	Personal Correspondence, incoming and some outgoing Includes a letter and report on a project to develop an international peacekeeping school (Canadian International Peacekeeping College in Canada); Paul Manson's tribute to the deceased General Jacques A. Dextrase; letter from Pierre G. Boutet, Judge Advocate General, and accompanying documents regarding the human rights complaint against DND made by Lieutenant-Colonel Lambie.	1993-1996
10	14	Personal Correspondence, incoming and outgoing Includes correspondence regarding Paul Manson's retirement in 1997; the CF-104 Starfighter project; invitation to the Canada-UK Colloquium, 1998; the Canadian Defence Quarterly; invitations to give presentations; correspondence regarding the Messerschmidt Room at CFB Cold Lake, Alberta and the use of Nazi insignia; the 441 Squadron Souvenir Book; etc.	1997-1999
10	15	Personal Correspondence concerning a certificate of appointment naming Paul Manson a trustee of the Canadian Museum of Civilization Board of Trustees.	2001
10	16	Business Correspondence, incoming and/or outgoing regarding the Government's 1994 White Paper on Defence and the acquisition of a new maritime helicopter. The correspondence is from and/or to Paramax Systems Canada, Loral Canada, and Lockheed Martin (Loral Canada). Includes a copy of a letter to Arthur Silverman, Public Works, regarding helicopter procurement.	1993-1996
1	22	Pocket diaries (three)	1991-1993
1	23	Pocket diaries (three)	1994, 1998-1999
1	24	Pocket diary; address book	2002, n.d.

Container	File	File Description	Date
13	3	Weekly agenda and appointment books: brief entries.	1990
13	4	Appointment book for the period in Great Falls, VA, where Paul Manson lived during his first year after military service while training at American headquarters of Paramax. Notations of meetings and social engagements are brief and factual.	1990
13	5	Time plan diary as Vice President of Paramax, in Montreal. The entries record meetings, appointments and social functions.	1991
13	6	Record of activities with detailed entries for the period 30 March 1992 to 31 Jan. 1995. Includes Paramax	Mar. 1992 to Jan. 1995
13	7	Time plan diary with record of meetings and appointments which complement detailed entries in record of activities.	1992
13	8	Time plan diary with brief notations regarding meetings and appointments during the EH-101 Helicopter crisis with sheets from his pocket calendar loosely inserted.	1993
13	9	Time plan diary with record of meetings and appointments during the period of downsizing at Paramax.	1994
13	10	Monthly Monitor with record of meetings and appointments in the year Manson was named Chairman of the Board of Lockheed Martin Canada, and the year of his retirement.	1997